

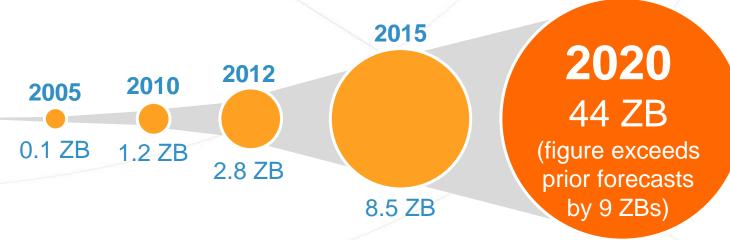
Changing the business of geospatial data

Michael Dixon, PSMA Australia Locate 18, April 2018

Data Matters

Data explosion outpacing technology



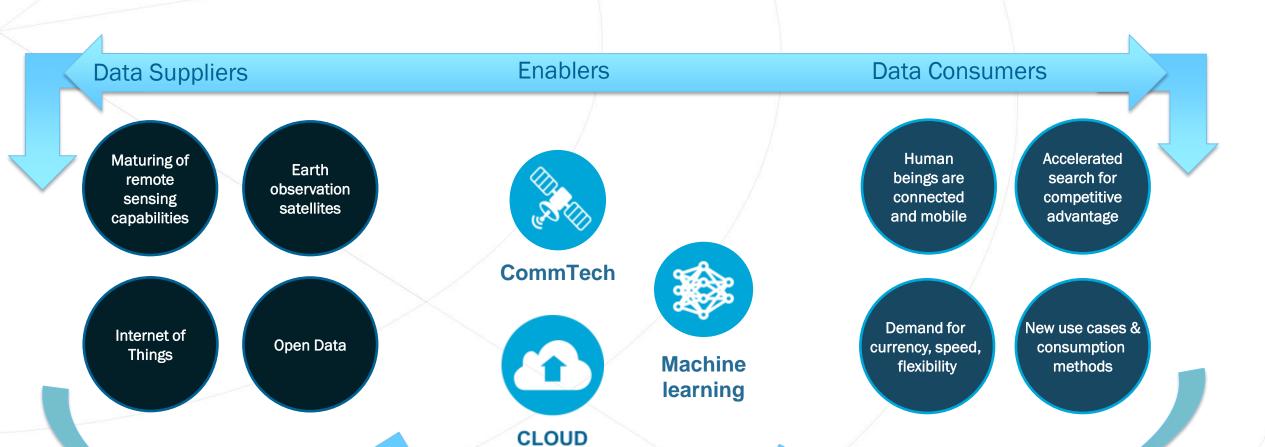


Data richness means greater potential





The changing landscape







"There is no such place as the average place on earth."

Michael Goodchild Professor of Geography





How likely are you to be disrupted?

HIGH

CURRENT LEVEL OF DISRUPTION

LOW

VIABILITY

- Embryonic or reborn industries
- High rates of innovation mean sources of competitive advantage are short-lived

VOLATILITY

- Sources of strength have become weaknesses
- Large disruptors unlock new sources of value

DURABILITY

- Structural incumbent advantages and consistent performance
- Relatively few large disruptors attracted to the sector

VULNERABILITY

- Structural weaknesses expose the sector to significant risk
- Barriers to entry inhibit disruptor penetration—for now

LOW

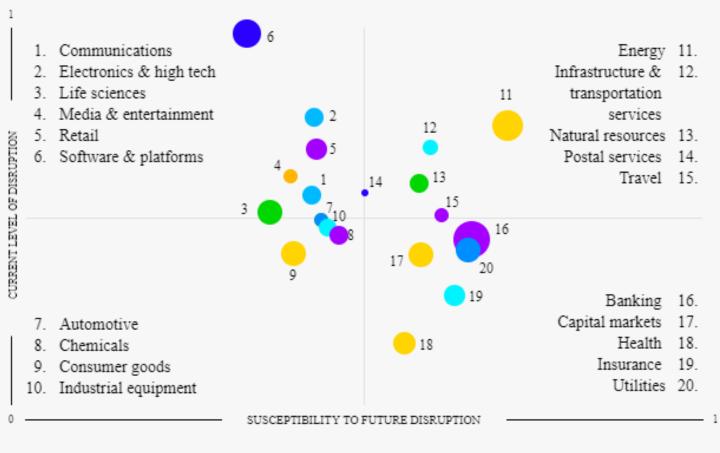
SUSCEPTIBILITY TO FUTURE DISRUPTION

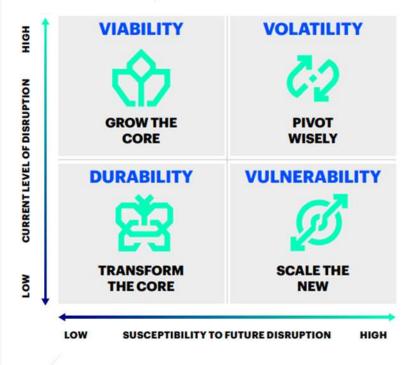
HIGH





Understand your industry's current position







Average enterprise value of companies in sample

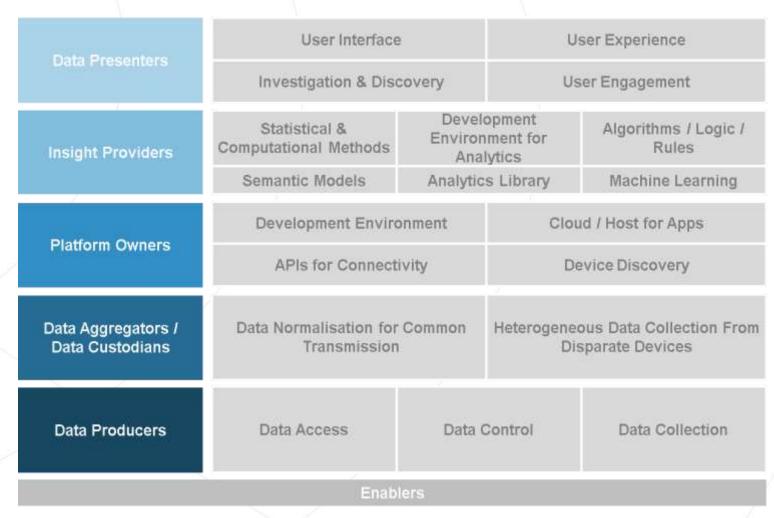




The Data Economy Framework

IBM's framework categorises how organisations act within the data economy.

The geospatial industry must focus on **user need** and fully integrate into the data economy if we are to stay relevant.







The Value of APIs

Application Programming Interfaces:

- Protocols that enable software applications to communicate with each other to share data
- Deliver interoperability between applications and facilitate direct connectivity between businesses
- Enable the data economy
- Eliminate the need for users of data to host it.

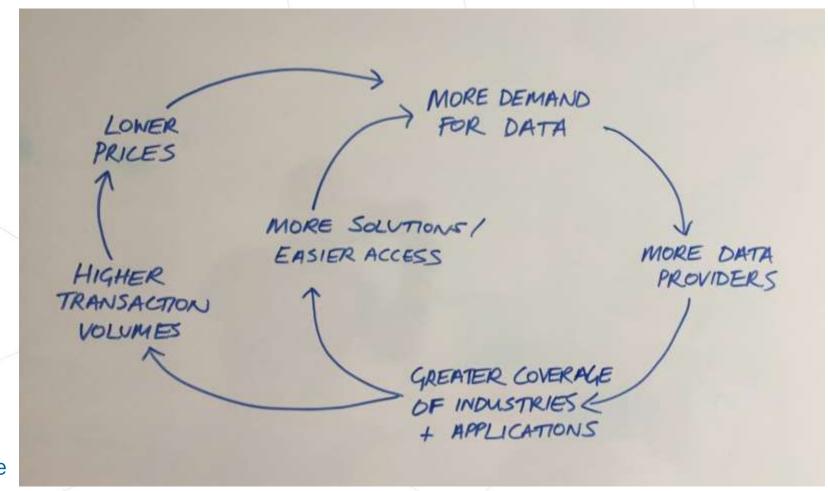
Improve user connectivity	APIs allow data users to access the specific data they need, just as they need it, at speed.
Deliver speed to market	APIs reduce barriers to creating new products and services and improving business processes.
Provide flexible ecosystem	APIs facilitate the integration of various data streams to generate insights and enable innovation.
Make future-ready	APIs allow scalability and flexibility as the volume and nature of data needs change.







Geospatial data's Virtuous Cycle



Inspired by @DavidSacks and Uber's Virtuous Cycle





Organisational redesign

2017 STRUCTURE









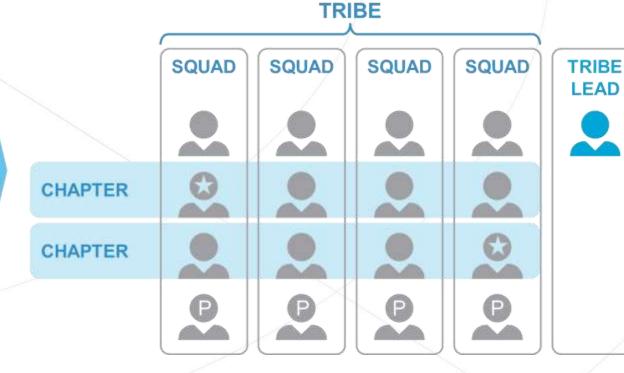
Kniberg, H. 2014, Spotify Engineering Culture, retrieved 11 September 2017, https://labs.spotify.com/2014/03/27/spotify-engineering-culture-part-1/





Organisational redesign

2018 STRUCTURE





AGILE

COACH

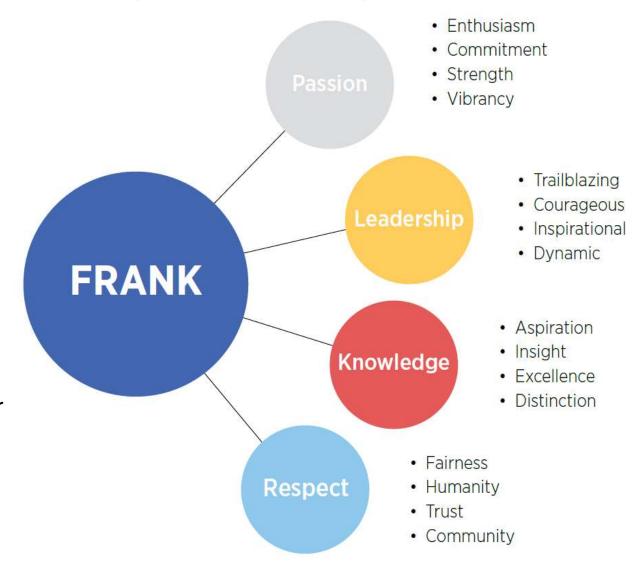






Our FRANK Culture Program

- Our FRANK culture is named after our intent to encourage open and honest interactions amongst staff.
- It has given PSMA a shared focus on innovation and delivering at the highest level.
- We've aligned our business strategy with our business culture, because we know they have to work in harmony if we are to succeed.







We're on the move! Are you? **PSMA**